We will continue our discussion on process modeling. In the previous lecture we talked about functional decomposition as a first step in process modeling.

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Given a complex process we should try to decompose it into sub processes or smaller processes which can be better understood in terms of what actions they do. We will now continue with the process modeling and look at another important tool called data flow diagrams. Data flow diagrams are a very popular tool for describing functions which are required in a given system and these functions are specified in terms of processes as well as the data used by these processes. There is one important difference from function decomposition diagram where we do not show data explicitly. Whereas in the case of data flow diagrams both the processes and the data which will flow among those processes would be shown. That is why they are called data flow diagram.
We may do function decomposition diagrams before doing data flow diagrams. However we may also do data flow diagrams directly. But it is better to think about function decomposition before hand and it could be a good practice to do function decomposition before, because this function decomposition would be anyway required when we do data flow diagrams. Data flow diagrams have more content than function decomposition diagrams because we will be explicitly showing the flow of data. Data flow diagrams are very simple pictorial tools. They represent the functional and the dataflow in a form of a diagram and therefore they are very easy to understand by the normal users as well as managements. So they have become very popular in the analysis phase for representing the functions performed by a particular application. Data flow diagrams are also unambiguous and concise. They can describe processing both at the physical level as well as at the logical level.

Remember that at the physical level we describe the way things are done rather than what needs to be done. In fact usually when you are studying the existing system you are studying it at the physical level. Therefore if you represent this in the form of a data flow diagram, the diagram will be at the physical level representing both what is done and how it is done currently. After doing this, you will move towards preparation of a logical level data flow diagram, where we emphasize what needs to be done and not necessarily how it should be done because the ‘how’ part is really the part to be addressed during the design phase. DFDs facilitate top-down development. In fact that is the strength of the tool, so that you can introduce more and more details as you do step by step decomposition of these diagrams. They permit outlining of preferences and scope.
When you are discussing different alternatives with the users or the management you can clearly mark those alternatives on the data flow diagram itself. This will help the users or the management to understand the scope of the application software that we are proposing. Here is the notation that we use in diagramming the data flows. In the diagram you show the data flow through an arrow. Usually the arrow will be labeled with the kind of the data which flows on that.

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We show the sources of the data or the sources which use the information. These are generally the external entities and these entities are shown using either a rectangle or it may be a double edged rectangle. I am giving here two different representations and both are used in the industry. You can choose one of them. The one on the left is simpler to draw when we are doing the data flow diagrams by hand. But when you use tools for doing data flow diagrams, any one of them could be used. So, sources and sinks of data and information typically are users of the system and these would be shown as external entities.

Then the processes are either shown as a circle, which is also called a bubble or a rectangle with rounded corners and we label them with some number for easy reference. Then finally we also show data either through a pair of lines or by a small box which represents a collection of data and that box may also be labeled with a number for ease of referencing. Primarily the data flow diagram provides only four symbols:

- One is the arrow for flow of data.
- The next one is a rectangle that represents an external entity which would either supply some data to our application or which will receive some results from our application.
- Then we have the processes represented as bubbles.
- The last one is the data store which is represented by a pair of lines. These are the simple notation that we will use for drawing data flow diagrams. Let us begin by an example and you will also appreciate how simple they are to read and understand.

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In this diagram, we see two rectangles both are labeled same, which means it is a single entity called a traveler. Traveler is an external entity which will be using this application which we have called as ‘Air line reservation’.
Some data flows from this traveler and comes to a process called ‘make reservation’. That data would be the date and time and destination where the traveler wishes to go and he wants to buy a ticket if it is available. The first process which handles this data is the ‘make reservation’ process. If you look at this process, this process not only takes the input from traveler, but it takes another input from a data source called flight database. The direction of arrow indicates that the data is being taken by the process; it is an input of data. So we take two inputs here, one is from the traveler about his time date and destination, the other is the flight database. And then prepare a suitable reservation, the reservation is also recorded. We may have to consult the existing bookings and see whether there is a space available. If available we make a reservation.

After making the reservation, this process produces outputs for two other processes. One output goes from make reservation to a process called ‘prepare ticket’. Ideally we should be labeling all these arrows. The label of the arrow will indicate the data which is sent by make reservation to the prepare ticket. But from the context we can easily make out that in order to prepare the ticket we will have to obtain the travelers data as well as the flight data. The ticket is an output of this process-‘Prepare Ticket’, and it goes to the traveler. This is the physical output produced by our software for the traveler. There is another process to which the ‘make reservation’ process supplies some output and that process is the billing system. Again we can easily see that the billing system must receive some inputs from ‘make reservation’. So that the cost of the ticket can be calculated and this billing system will produce a bill for the traveler. The billing system will also note that in the accounting file and subsequently it will also handle the payment from the traveler.

So, in this airline reservation we have defined three processes called make reservation, prepare ticket and billing system. We have identified one external entity who is the user of this software or this application and we have identified the data stores. These data stores contain the data relevant to the application; these data may be related to the flights, these data may be related to the customer himself for the system to keep the billing information for him and also the data about the bookings that we have made. Hence, the data flow diagram can be read in terms of external entities, the data that they supply or the result that they receive. Based on the names that we have selected for these processes, we can try to understand what happens in this application.

Again the naming is very important. The name for the bubbles as well as the data sources should be given properly. This will ensure that a data flow diagram can be understood easily without any additional explanation from the analyst. This is the advantage of the data flow diagrams; they are understandable on their own. When we start the designing or developing the data flow diagram, we can generally show the entire application as a single process itself.
This is the first step in preparing the data flow diagram and such a diagram where the entire application is shown as the single process is called a context diagram. It identifies all the external interfaces of the application we are developing. Context diagram is a very important step and the focus here is not so much in the details of the process itself but its external interfaces. Context diagram will focus on, the external entities that the application is going to interact with, the outputs it will produce, the existing data stores that it might have to interface in terms of obtaining the data or updating that data. This is usually the starting point and it is also called fundamental system model or the level zero data flow diagram. So you do the data flow diagram in steps by successively refining the different processes or by successively decomposing those processes and in this you add more and more details. But the starting point is always the context diagram in which the focus is on the external interfaces of the software. Here is the simple example of a context diagram, in which the whole software application that we are developing is shown as a single process or a single bubble.

We identify the users, the inputs and the outputs that system either receives or produces. We also identify existing sources of data. These existing sources contain the data which is useful for our application, but they exist outside. By showing it in the context diagram we are clearly saying that this data store will be assumed to be an existing data store and it will not be part of our development and design effort. Hence we are defining clearly the boundary of the software that we want to develop.
We also identify other external sources which may be necessary for interfacing our application with other applications. These may be messages or they may be data stores which will be interfacing with external system. So context diagram is a very important first step in preparing the data flow diagram. After we have done the context diagram, we decompose the process into its sub process. Here is the process decomposition now coming in the picture.

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When we do this, we replace the process by its constituent sub processes. In this, we may reveal additional data stores or additional external interfaces. So we are adding now more and more details and we also develop some simple kind of a simple numbering system through which we can readily show the constituent processes of a process which we have decomposed. Generally we use the decimal numbering system. If we are decomposing process1, then the sub processes of that would be numbered as 1.1, 1.2 etc. This is for ease of understanding the decomposition relationship between the processes. At each level of decomposition, we should complete the data flow diagram in its all respects. We must clearly understand the data which is flowing. We must know what exactly goes from one process to another process or what goes from one data store to a process. These processes must be properly labeled and meaningfully. In fact, we had earlier mentioned that processes are best named by a verb and object. We had seen examples of this while talking about function decomposition.

The same kind of naming rules or guidelines should be used for labeling these process as well as the data stores and data flows. All components which appear in a data flow diagram must be named meaningfully in order to convey the purpose and the meaning of the diagram. We should continue decomposition, add more and more details. When the decomposition can be stopped? We should stop decomposition when the processes have become quite well defined and are not too complex. They can be developed, understood and can be briefly described. We can also stop when the control flow starts surfacing. On subsequent decomposition if it is going to introduce looping or repeated execution or if it is going to introduce conditional execution, then naturally the control flow has started to surface. At this point we can stop the decomposition. Because the data flow diagrams do not show flow of control. It is assumed that processes are executing and they are receiving data and they are producing outputs. There is no flow of control that is shown explicitly in the data flow diagram.

Let us say, we have refined the processes until they were well understood and were not complex. All the important data stores have been created and we have identified what they need to contain. Once we have reached this level, we say that the process refinement is now complete. Hence, in this successive decomposition we may go through multiple steps and at each step we would be creating a data flow diagram for the process which we are focusing on, for the purpose of decomposition. We must remember a very important point that the DFDs do not show flow of control. DFDs also will generally not show one time kind of things like initializations. They do not show processes which initialize or create files or create databases. They instead show processes which are running in a steady state.
Data flow diagram can be imagined in terms of processes which are continuously executing. As soon as they receive the data, they produce their output and hand over that to the next process or update a data store or some such action takes place. We do not generally show the one time kind of activities, but show processes in their steady state. DFDs show only some important exceptions or errors. These are shown in order to introduce some specific business requirements to deal with them. For example if the inventory has fallen below a certain level, this may be treated as an exception which is associated with some business rule, that some reordering has to be done because our inventory has fallen very low. Such exceptions would be shown, but otherwise routine types of errors are generally not shown in the data flow diagram.

For example we will not show things like the airline number which is given by the customer is wrong or the destination city that he has given does not exist in our database etc. We assume that such errors will naturally be handled by our software, but they are routine type of errors where data validity has to be done, these are not shown as a part of data flow diagram. We concentrate on main functions and main processes rather than get distracted by routine type of exceptions. Process must be independent of each other. Again here we refer to our thumb rule that cohesion and coupling are the guidelines we always use for any decomposition.
When we define sub processes, we should ensure that the new sub processes that we have created are cohesive in terms of what they do and there is minimum interdependence between them. In fact, the only way the processes or sub processes interact with each other is through data. Work of a process should depend only on its inputs and not on the state of another process. So processes are independent in that sense and this is an important point we must observe when we are doing the refinement. Only needed data should be input to the process. This is again an obvious requirement that a process should receive inputs which it needs for producing the outputs which are the responsibility of that process. As we do refinement we must also ensure consistency at different levels of refinement. Here is an example where on the top we show a data flow diagram in which process F1 has been defined as having input A and producing output B.

This process F1 itself may be fairly complex and this process may be decomposed into different sub processes. Let us say we are decomposing the process F1 into 1.1, 1.2, 1.3 and 1.4 as four sub processes with relationships among them. This decomposition here shows that a complex process such as F1 gets decomposed into four processes which have been named as 1.1, 1.2 and so on, to indicate that they are part of process 1. In this case the consistency among the levels requires that the inputs at the sub process level 1.1 should match with the inputs in the process F1. Inputs and outputs must match even after decomposition. On the other hand new data stores may be shown. For example, for the process F1 in the top of data flow diagram, we did not show the data store but when we decomposed F1, a new data store have surfaced (ex: level 1.3), because it needs to supply some history data or past data to one of the processes.
Important point in refinement is that there must be consistency among levels in terms of inputs and outputs. On level 1 should be same as the inputs and output at level two. A physical DFD indicates not only what needs to be done but it also shows how things are being done. It shows some implementation details.

These details will naturally depend on the environment of the application. For example you might show the names and locations of places where things are getting done or how the data is actually stored.
For example the data may be stored in a library in terms of card indexes which are stacked in drawers. This is a physical way, but that will be shown in a physical data flow diagram. In physical data flow diagram, along with how things are done at present, you may also indicate the way the tasks are divided in terms of being assigned to different people. For example two different persons may be dealing with undergraduate and post graduate students. This is a present way of doing things and that is why this may be shown in a physical data flow diagram.

When you analyze the physical data flow diagram in order to develop your application, you will notice that these are implementation details which are the details about the existing scenarios and you do not want to carry them further and bias your design and implementation subsequently. You would like to convert such a physical data flow diagram into a logical data flow diagram where such implementation details are filtered out. As we said earlier, physical data flow diagrams are useful for describing the existing system. It can be readily validated with the users.

This needs to be converted into a logical data flow diagram after we have validated. The purpose of converting the logical data flow diagram is to remove this implementation biases and to consider different ways of implementing the things that are required for the application. One example of data flow diagram is to clearly show the boundaries of automation. When you have a large data flow diagram like this you can clearly mark the scope of the system that you propose to develop.

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The users clearly get the idea of what exactly they can expect from the software system, which functions and processes would be automated and how they would interface with the rest of the requirements or the rest of the environment of the user’s application. So boundaries can be conveniently marked on a data flow diagram. Let us now take one example where we are addressing the payroll application.
We will assume that we have already done the context diagram and we are now decomposing that first level context diagram or the zero level DFD into the first level DFD where we are shown five sub processes. We have numbered them as 1, 2, 3, 4 and 5. We have identified employee as the external entity and while doing the first level DFD, we have identified a few data stores. If you look at the data stores and what the data they contain, it will be clearly understood that such data would be required for a payroll application.

We have a data store which contains the data about the employees. Another data store which gives details of taxation, tax rules that are applicable. And the third data store which contain the payments which have been made to the employee. Let us now look at the sub processes. We have employee who supplies data which indicates his working hours or working days. We indicate that through the data called time card. Time card goes from employee to the validation process. The validation process would send this data to a process called calculate pay. The calculate pay may refer to tax tables and it produces the payment output. The payment output is send to two processes.

The first one goes to process 5, whose responsibility is to print the pay cheque. So cheque is printed and details of payment are stored as well as the physical cheque is handed over to the employee. The second one goes to the process 4. This process is supposed to update the year to day kind of a data. So the employee data here will also contain the records of all gross salaries which have been paid to the employee in whole year. It will keep accumulating the payments as well as the deductions which we have made. The process is called ‘update YTD’, where YTD stands for ‘Year to Date’. These are the employee details relating to payments which this process will update.
We can see the direction of the arrow which goes from the process ‘Update YTD’ to ‘Emp Data’ data store. The arrow is going towards the data store it means that new data is being added to the employee data. The validate process, after getting the time data in the process of validation, it sends the employee id to a process called get employee data. The process ‘employee data’ gets the employee data and sends to the validation process, so that the validation can be completed. Both the time data as well as the other useful data can be sent to the calculate pay process. These are the five processes that we have shown here which do the payroll at some organization based on the various rules of the organization. Here is another example. This refers to a second hand car dealer who buys and sells old cars. Let us first understand the application requirements.

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The purpose is to assist the owner of the dealer who buy and sell old cars. He has fairly large number of these cars in the stock. There are different types of models, make, and the year of manufacture and so on. All the details need to be kept. After the owner buys a car he does some repair work to get better value for that car. Records for all the repairs have to be kept. This old car mart has its own garage where these repairs are done. Naturally the repairs have cost associated with it and nature of changes made also have to be kept for future reference. This owner also advertises periodically in newspapers to track customers for the cars that he has put on sale. He has hired a few sales people on some commission basis who will handle the customers visiting the shop and who would negotiate a suitable price based on the various factors such as, the cost of the car when it was purchased, the repairs that were made, how long it has been standing in the garage or how long it has been waiting for sale etc. You may have to appropriately decide the selling price for a car. All these things are done to some extent manually based on the guidelines that the owner would give to the salesman.
Besides keeping all this data and helping the owner to advertise and paying commission to the sales people and also helping sales people to find out what kind of price negotiation they should do, we also need to prepare some regular reports for the owner of the car mart so that he can get a good idea of what kind of profits he is making, what kind of payments he has to meet etc. All these details are important part of application. We have to prepare a data flow diagram and an ER diagram for this. When you are developing the application like this, after you have done the analysis and you have understood what is happening in the user’s application domain, you understand the processing, you understand the data, and you would now convert these understanding into the models. And you will prepare a suitable data flow diagram and a suitable ER diagram.

We always should keep in mind that these two diagrams are really complementing each other. ER diagrams show the data which is there in the application. It identifies this data in terms of entities and relationships. The same data that we see in an ER diagram should also naturally be seen in the data flow diagram in some form. Data flow diagrams actually indicate the data stores. What we store in the data stores in a data flow diagram is the information domain or the data domain of the application and that is what should be modeled in the ER diagram. So the two models should be compatible in terms of data that they show and this is the important part that we need to address as we prepare these two diagrams. Generally you would do them sequentially but you will also cross check each of them with the other. Let us look at the data flow diagram for the car mart. Ideally we should have started with the context diagram.

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But let us go to the first level data flow diagram where we see the entities, the data stores and five processes that are shown. Let us first look at the entities. These external entities are:

- Person who comes and sells a car to us, from whom we are buying a car.
- We have garage and it can be treated as an external entity because the only thing that we need from garage is the data about repairs.
- We have the salesmen as the external entity.
- We have a buyer who comes to the shop for buying a car.
- We have a newspaper as an entity to which we send new advertisements that we want to release. Let us now look at the processes and data stores.
- The first process is concerned with buying old cars. So we sellers supply the inputs about the car that we are buying from that person.
- Data about all the cars purchased are stored in the car data store. Car data store is almost the central data store in our application which contains data about all cars which are available for buying and selling. The data about the seller is stored in ‘seller data store’. This may be an important requirement, even the legal requirement that we should always know from whom we have bought the car.
- Then we have a process called ‘do repairs’. This is running periodically and it looks at the data of the car ‘in car data store’ and decides on repairs to be done. The repair details are obtained from the garage. A detailed record of the repairs is also kept in ‘repair details’ data store.
- Then there is a process 3 which is an important process that decides on the prices at which the cars can be sold. It takes into account the purchase price. The purchase price should have been there in the ‘car data store’ and the repair cost is obtained from ‘repair details’ data store. Based on these data, the ‘decide price’ process which is process 3 would decide the selling price.

As you go through the data flow diagram, you start getting good idea of what these data store should contain. The car data store should contain not only the car details but also the price at which it was purchased. The repair details should contain not only the different repairs that were carried out, but the price or the costing of those repairs. We take all these details into account and decide on the price.
- Then there is process 4 which periodically creates new advertisements. It has to refer to the cars which we have for sale. It has to look at the past advertisement, so that you do not advertise the same car again and again and keep you know advertising those brands which receive lot of attention from the future buyers. These advertisements are prepared and sent to the newspapers.
- The process 5 which does the selling. It interacts with the salesman, buyer and naturally it has to obtain the car data from car data store and it may have to obtain the repair data from repair details in case the buyer wants to get the repair history. After the deal has been made when the car has been purchased by the buyer at some negotiated price the buyer details will also be stored in the buyer data store. Again this may be for future requirement or may be even a legal requirement to know whom we have sold the car. We may also update the car data store when the car has been sold and can also keep the selling price in our data store. These five processes together describe all the processing requirements of the car mart organization here.
As you can see, these five sub processes taken together carry out all the application requirements. You can think of these five processes as a running together and performing their tasks, as and when they are required. So a diagram like this with proper naming of all the elements of that diagram conveys the entire processing scenario to the reader of the diagram. As I said earlier, as we go through the diagram, we understand the data stores well in terms of various details. In fact if you use a good tool, you can use that tool to describe each data store that we had identified in the diagram.

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The purpose of the data store, all the different data items it contains can be clearly defined. Besides defining the data store you should also clearly mark the data flows indicating what type of data goes from one point in the data flow diagram to another point. Some of the processes here you may want to refine further and decompose and draw a second level data flow diagram. Here is an example. We might want to decompose the process 5 which we had shown in the previous data flow diagram. This process achieves a sale. It is making a sale of a car. How can we decompose this, what does it consist of? So we have listed the sub processes which make up the process 5 – ‘Making a sale’ Using these sub processes which are listed here you should be able to draw a decomposition of this as a data flow diagram of second level. The constituents of process 5 would be the following.

- Take buyer requirements add other details about his name and address and so on and validate this.
- Then list cars which match the customer’s requirement. For example, he may want to purchase a zen with red color. So you should be able to make this query to your database and list all cars which are matching in their age, color, make, manufacturer, and so on. Out of these then the customer will consider a few.
- The third sub process is showing the repair history and the car history.
- The fourth sub process is registering the sale and negotiated price.
• The fifth process is computing the commission for the salesman.

These are the five sub processes which make up the process 5 which we had shown in the previous first level data flow diagram. I will leave it as a simple exercise for you to prepare the decomposition of this process into a second level data flow diagram where these processes would be shown as 5.1, 5.2 etc. We also need to prepare the data model. Now we have completed this model and you should be able to understand the ER diagram which is shown for the same car mart example.

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Let us look at the entities here; We have a car as the most important entity. We can also create various required attributes for this. From car we are having a specialization called sold car. Then we have advertisement as an entity. We have repairs as an entity and we have customer as an entity besides also having salesman as the entity. Car and advertisement have a relationship called advertised cars and it is shown here as one to many which means that an advertisement may contain many cars. It also means that a car is advertised only once.

This may be what the real world is in this case. But it could also be many to many, that means a car may be advertised multiple times and a single advertisement may indicate many cars which are available on sale. Then a car may have repairs. So between car and repairs entity, it could be one to many type of a relationship. Then a car is purchased from some customer. We must remember first from whom we have purchased this car. This is captured by the purchase relationship. And finally we have the sale relationship which shows customer, salesmen and the sold car as being related for not only to whom the car was sold, but also who participated in its negotiation and who needs to be paid commission. This is the ER diagram where activities are not shown, only the data is shown. The entities are in way related to the different data stores that we had in the data flow diagram.
You should validate this ER diagram on whether it actually defines the same content or the same information domain that was present in the case of the DFD or the data flow diagram where ‘data stores’ were shown, containing the same data. Of course there need not be a one to one match between the ER diagram and the data flow diagram. We need not show each one of them as a data store there. But essentially all the information that was implicitly indicated in the data flow diagram should be present in the ER model. We will look at another example. In fact I will stress here the importance of preparing the data flow diagram yourself. Data flow diagrams once prepared can be easily understood and can be used as a good learning exercise. But unless you do a few of them yourself, you will not understand the challenges of preparing a good data flow diagrams.

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Here we are taking an example of a book supplier. He supplies books to customer. In fact he does not keep any stocks. As he receives the orders, these orders are processed and they are sourced from different publishers and the orders are met. There is some kind of an agent who receives orders from customers and he fulfills those by directly sourcing the books from the publishers. We can start of by preparing a context diagram where the entire order processing is shown as a single process and we identify two important entities. They are the customer entity and the publisher entity. We also identify important inputs and outputs from these two entities. We receive an order from a customer and we also send a shipping note to the customer when we have dispatched the books to him. The shipping note will tell the customer that the books have been dispatched and in future we will receive a payment also from the customer. As marked out in the bottom of the diagram, all inputs and outputs are not shown in the diagram. Only the few are shown here. But you can indicate all the other details. Similarly when the publisher is shown as an entity, we are showing some important outputs going to him.
The order processing will prepare a purchase order and send it to the publisher. The publisher would send us the books and along with the books we will also receive the shipment details such as what books and in which quantity they are being sent to us etc and naturally we will have to make a payment to the publisher. So this context diagram here identified the important entities and important inputs/outputs from these entities.

Now, we will decompose this in more details and in successive levels. This is the first refinement, where we have decomposed the whole application into four processes.

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The customer and publisher entities are carried over from the previous diagram. We have created a few data stores also which will be required by these processes in order to carryout the processing. We must remember that lot of data needs to be stored in this application and therefore some data stores will have to be identified from one refinement to another refinement. Let us again understand this diagram in terms of what exactly is happening here.

We receive an order from the customer. The first thing would be to verify that we are accepting a proper order. Verification consists of checking the credit rating of this customer, because we are supplying him against which we will receive payment in future. So we must be sure about the credit rating of this customer and we keep a data base of past customers. We also keep their record that they have been paying regularly. So we give them some credit rating. Credit rating is obtained from the customer data store. The book details are obtained from book data store. We verify that and the order can be accepted when it is coming from customers who are having good credit rating with us and it is for books we are dealing with and we verify the order and we create a data store called pending orders.
Pending orders will contain the orders which have been accepted. We do not show the rejected orders because that is an exception which can always be incorporated in the required processing. These pending orders are periodically picked up by the assemble order process. This assemble order receives a batch of pending orders and it also receives the data from publishers data store. These books which the customer wants to buy, we have to find out the publishers and for that publisher and for this bunch of orders we will assemble the order for the publisher. This purchase order is then send to the publisher and the details of the purchase order are also stored in ‘purchase orders’ data store. The publisher will then send the shipment details to us. Those shipment details will be first verified against our own purchase order.

The verify shipment is a process which validates the shipment notice that we receive from the publisher against our own order that we had sent to him. After the shipment is processed, we have a process which will assemble the consignments for the customer. We have their pending orders with us and we have now received the material. So we will form a shipment to the customers. This shipment will be as per the shipping note. This shipping note will be sent out to the customer. It will of course go to our internal dispatch section that will send the books as well. These are the four processes which carry out the order processing for the ‘Book Agent’ application. Together they complete the processing and we have also identified important data stores for the same. Now we are going to explode the process 2 which was shown in the previous data flow diagram where we are preparing the purchase orders for the publishers. What are the sub processes of process 2?

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We receive the pending orders and first thing we do is, we collect these orders by publisher. We gather those orders which are coming or which can be met from the same publisher. For example it could be ‘Prentice hall’. All orders which can be met through this publisher, they are gathered together. We process it publisher by publisher.
Then we also have a process which calculates the total copies per title. It is possible that the same title is ordered by many customers. So we gather them together and get the total copies. These are then sent to a process which actually prepares the purchase order. For preparing the purchase order, we need publisher data, such as the address and the payment term and so on. Those data are obtained from the publisher and the purchase order goes to the publisher.

The same data is also sent to a process called ‘store PO details’ and this process creates the purchase order data store. This data store will contain all the purchase orders which are currently under processing. Finally we have a process which updates the stocks. As the pending order has been already processed we flag it of in this process saying that we have placed orders for that particular pending order. This is how you create a level 2 DFD for the process 2 which we shown in the first data flow diagram. You can do some more refinements on this example. One extension we can do is receiving payments from the customers.

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The customers will pay against the shipping notes that we are sending them. When we deliver the books we receive the payments from the customer we will have to create a data store called account receivable and account receivable basically would indicate what money is supposed to be received from those customers. When we actually receive the payment the account receivable will have to be updated. Periodically we have to evaluate the credit rating of the customers again. Because they may not be sending payments in time or there may be defaults. The payment from the customer is a fairly complex process by itself requiring us to maintain the account receivable data store. Remember that payments may be received by a single cheque or by a multiple cheque.
Similarly we may have to extend the previous data flow diagram for payments that we need to make to the publishers. When we raise the payment order and we receive a shipping note from the customer, we will also receive his invoice. That invoice will indicate that we have to make some payments. We will create an accounts payable data store and we will be checking invoices with our purchase orders. Then we will make payments based on some kind of payments terms that we may have with the publishers. If we pay within fixed time we may even get incentives for early payment depending on our cash flow position and so on, we might release this payment to the publishers. We need to extend that previous data flow diagram for this additional functionality and I will leave this as exercise for you. Let us now conclude the process modeling part.

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In the process modeling one of the most important issues is to decompose complex processes into sub processes. Data flow diagrams are very popular tool for this. They show the data flows, data stores, and processes etc. But they do not show the control flow. Proper naming is very important. We have emphasized it for ER modeling, function decomposition diagramming and also for the data flow diagrams you must name the data stores and processes very meaningfully. And indicate all the important data that flows from one data store to a process or from process to an external entity. All of these should be readable and understandable.